# Adani Enterprises Ltd

FY 22 and Q4 22 Earnings Presentation

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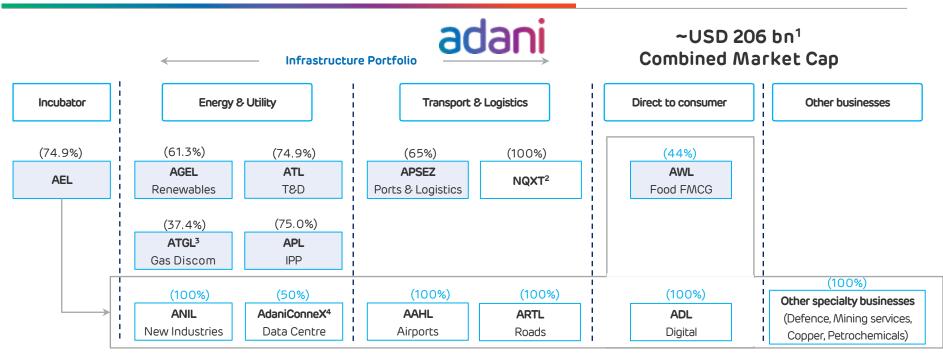
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# **Group Profile**

## Adani Group : A world class infrastructure & utility portfolio



(%): Promoter equity stake in Adani Portfolio companies

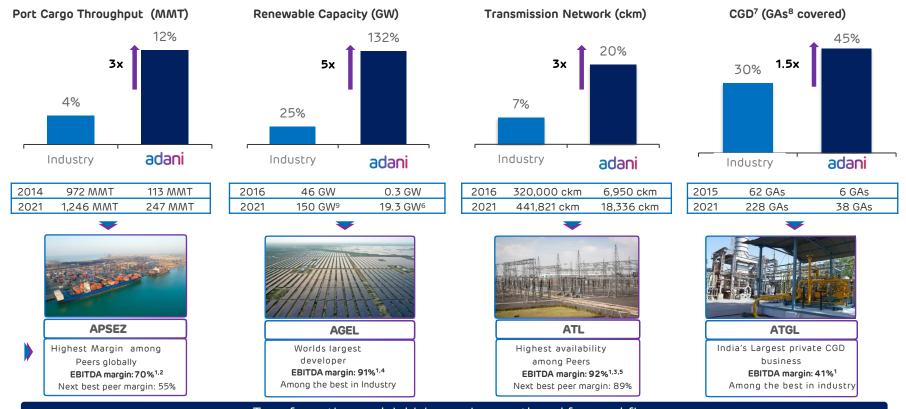
(%): AEL equity stake in its subsidiaries

- Represents public traded listed verticals

#### A multi-decade story of high growth and de-risked cash flow generation

1. As on Apr 29, 2022, USD/INR – 76.5 | Note - Light blue color represent public traded listed verticals 2. NQXT: North Queensland Export Terminal | 3. ATGL: Adani Total Gas Ltd, JV with Total Energies | 4. Data center, JV with EdgeConnex, | APSEZ: Adani Ports and Special Economic Zone Limited; ATL: Adani Transmission Limited; T&D: Transmission & Distribution; APL: Adani Power Limited; AGEL: Adani Green Energy Limited; AAHL: Adani Airport Holdings Limited; ARTL: Adani Roads Transport Limited; ANIL: Adani New Industries Limited; AWL: Adani Wilmar Limited; ADL: Adani Digital Limited

## Adani Group: Decades long track record of industry best growth rates across sectors



#### Transformative model driving scale, growth and free cashflow

Note: 1. Data for FY21; 2. Margin for ports business only, Excludes forex gains/losses; 3. EBITDA = PBT + Depreciation + Net Finance Costs – Other Income; 4. EBITDA Margin represents EBITDA earned from power supply 5. Operating EBITDA margin of transmission business only, does not include distribution business. 6. Contracted & awarded capacity 7. **CGD**: City Gas distribution 8. GAs - Geographical Areas - Including JV | Industry data is from market intelligence 9. This includes 17GW of renewable capacity where PPA has been signed and the capacity is under various stages of implementation and 29GW of capacity where PPA has been signed.

#### Adani Group: Repeatable, robust & proven transformative model of investment



PSU 
Pvt. Banks 
Bonds

• Global Int. Banks • PSU – Capex LC

DII

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O&M: Operations & Maintenance, HVDC: High voltage, direct current, PSU: Public Sector Undertaking (Public Banks in India), GMTN: Global Medium Term Notes SLB: Sustainability Linked Bonds, AEML: Adani Electricity Mumbai Ltd. IG: Investment Grade, LC: Letter of Credit, DII: Domestic Institutional Investors, COP26: 2021 United Nations Climate Change Conference; AGEL: Adani Green Energy Ltd.

# **Company Profile**

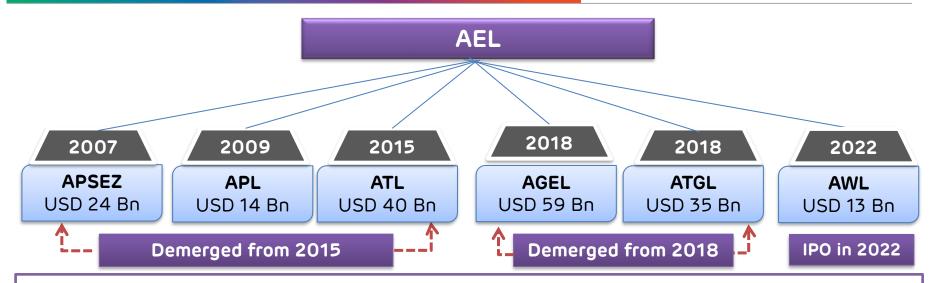
### AEL : A Successful Incubator

	Attractive pipeline	Incubation track record	Leading B2C transition			
Development	Attractive incubation portfolio under AEL with each business well positioned to become the <b>next</b> <b>infrastructure unicorn</b>	Past incubation success stories include AGEL, ATL, ATGL and APSEZ all of which are leaders in their respective sectors	Leading Adani transition into B2C businesses through Airports (200 mn consumers), Digital (Adani Super App) and Food FMCG business			
	Food FMCG (Adani Wilmar)	Technology backed operations	Developing Supply chain			
Operations	AWL has maintained its leadership position in food FMCG with its "Fortune" brand and continues to lead refined edible oil market with more than 20% market share	Integration of technology in operations across businesses to drive efficiencies and improve realisations	Manufacturing <b>Bloomberg Tier 1 certified</b> solar cells and modules			
	Value to shareholders	Efficient Capital Management	ESG and Sustainability Focus			
Value Creation	Significant value creation for shareholders - CAGR of 37% over 27 years Investment growth by ~2,000x	Capital management plan in line with underlying business philosophy Diversification of funding sources	ESG Philosophy ingrained in Business Robust ESG Framework with commitment backed by policies and assurance			

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AGEL: Adani Green Energy Ltd; ATL: Adani Transmission Ltd; ATGL: Adani Total Gas Ltd; B2C: Business to Consumer; APSEZ: Adani Ports and Special Economic Zone Ltd; FMCG: Fastmoving consumer goods; ESG: Environmental, Social, and Governance; CAGR: Compounded Annual Growth Rate; AWL: Adani Wilmar Limited

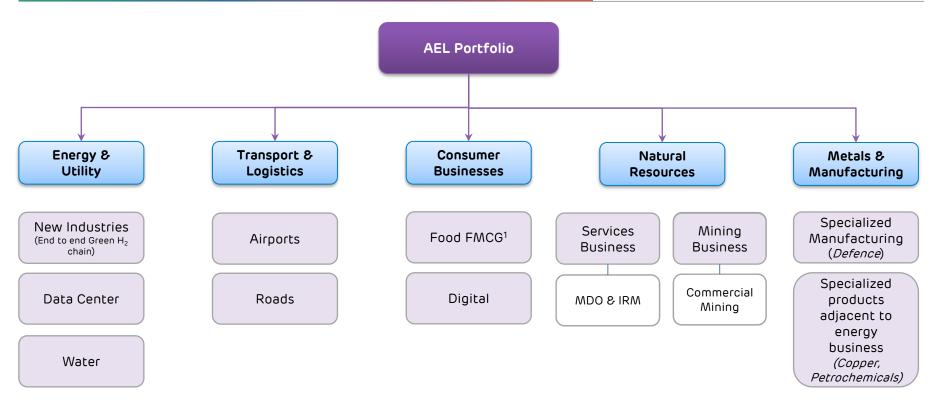
## AEL : Incubation story so far > > Creating infrastructure unicorns



- A successful incubator since 1994
- Created six unicorns and the process continues...
- Successfully converting startups into thriving businesses
- Providing shareholders multifold returns and direct exposure
- Providing strong cash flow support to the startups during its initial capex cycle
- Listed Adani Wilmar in Feb 22 providing further value accretion to investors

#### Year of original lisiting

#### AEL : Tried & tested model poised for growth





1 Food FMCG business (Adani Wilmar Limited): In the process of demerger over period of time. **H**<sub>2</sub>: Hydrogen; **IRM**: Integrated Resources Management; **FMCG**: Fast-moving consumer goods

# AEL – Earnings Update

## AEL : Summary on Operational and Financial Updates - FY22 and Q4 FY22

[Consolidated]

Operations	Finance	Others
<ul> <li>FY22</li> <li>Handled 36.9 Mn customers at seven operational Airports</li> <li>Completed construction of 100 lkms across projects in FY22</li> <li>Solar Manufacturing Volume stood at 1104 MW</li> <li>Mining Services Production volume up 58%</li> <li>IRM volume up 2% to 64.4 MMT <u>Q4 FY22</u></li> <li>Handled 12.4 Mn Passengers at seven operational Airports</li> <li>Solar Manufacturing volume stood at 304 MW</li> <li>Mining Services Production volume up 28%</li> <li>IRM volume stood at 17.0 MMT</li> </ul>	<ul> <li>FY22</li> <li>Total Income up 75% to Rs.70,433 Cr</li> <li>EBIDTA up 45% to Rs. 4,726 Cr</li> <li>Attributable PAT stood at Rs. 777 Cr</li> <li>Q4 FY22</li> <li>Total Income up 84% to 25,142 Cr</li> <li>EBIDTA up 44% to Rs. 1538 Cr</li> <li>Attributable Profit up 30% to Rs.304 Cr</li> </ul>	<ul> <li>Q4 FY22</li> <li>Airports</li> <li>Achieved financial closure with SBI for greenfield Navi Mumbai International Airport project for entire debt of Rs.12,770 Cr</li> <li>Roads</li> <li>Received LOA of Rs. 2,008 Cr for Kagal-Satara road project of 67 kms in Maharashtra on BOT basis</li> <li>Others</li> <li>AEL Conso Ratings upgraded to A+ for long term and A1+ for short term facilities by CARE Ratings Ltd</li> <li>Under aegis of Adani New Industries, signed an MoU with Ballard Power Systems to evaluate investment case for fuel cell manufacturing in India</li> </ul>

IRM – Integrated Resources Management

# AEL – Updates on Developing Businesses

[Airports, Roads & Data Center]

#### AEL : Update on Airport Vertical

#### [Q4 FY22] [QoQ]



#### Adani Airports to dominate the Airports space with 300 m + consumer base leveraging network effect and consumer mindset

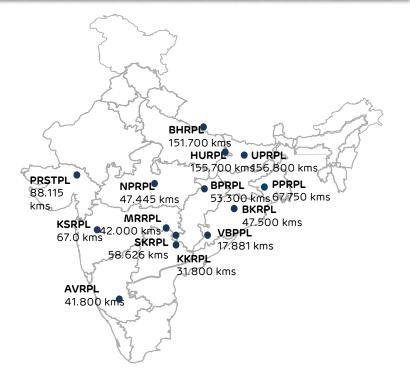


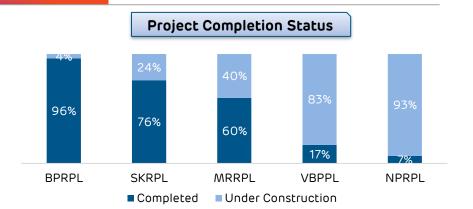
Circle size is representative of passenger traffic FY 22 comparisons not presented as operations commenced in Q3 FY21 Numbers reported QoQ due to acquisition of MIAL in Q2 FY22

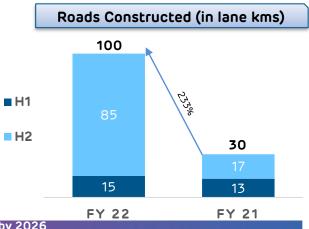
\*Navi Mumbai is a Green Field Project ATM – Air Traffic Movement

### AEL : Update on Roads Vertical

**Portfolio of 14 projects** with construction / maintenance of roads of 5000+ Lane Kms





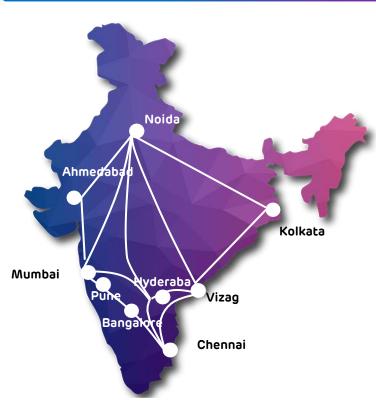


#### Growth journey targeted to be 12,000 lkm by 2026

BPRPL – Bilaspur Pathrapali Road Pvt Ltd | MRRPL – Mancherial Repallewada Road Pvt Ltd | SKRPL – Suryapet Khammam Road Pvt Ltd | VBPPL – Vijayawada Bypass Project Pvt Ltd | NPRPL – Nanasa Pidgaon Road Pvt Ltd | BKRPL – Badakumari Karki Road Pvt Ltd | KKRPL – Kodad Khammam Road Pvt Ltd | SKRPL – Azhiyur Vengalam Road Pvt Ltd | SKRPL – PRS Tolls Pvt Ltd | PPRPL – Panagarh Palsit Road Pvt Ltd | BHRPL – Budaon Hardoi Road Pvt Ltd | HURPL – Hardoi Unnao Road Pvt Ltd | UPRPL – Unnao Prayagraj Roads Pvt Ltd | SKRPL – Kagal Statra Road Pvt Ltd

## AEL : Update on Data Center Vertical

Empowering Digital India with a Platform of Hyperscale to Hyperlocal Data Center Solutions with Strong Partnership



Construction updates								
Data Center Update								
•	85% of Overall Project Completed 82% of Construction Completed							
•	Land Acquisition Completed Pre-Construction activities in progress; Construction expected to start from May-22							
•	Land Acquisition in process							
•	Land Acquisition Completed							
•	Land Identified; Acquisition in process							
•	Land identification in process							
ersc	ale engagements							
	Update							
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Customer	Update
lipkart	<ul> <li>Contract for 3.5 MW Capacity at Chennai.</li> <li>Construction to be completed by June 22</li> </ul>
)thers	<ul> <li>Contracts for 50 MW under final stage at Noida.</li> <li>In discussion with other Hyperscale Customers.</li> </ul>

adani *1GW Data Center Platform in a Decade that will empower a Digital India* 

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# AEL – Established Businesses updates

[Solar Mfg., Mining Services & IRM]

## AEL : Established Business snapshot

#### Solar Manufacturing

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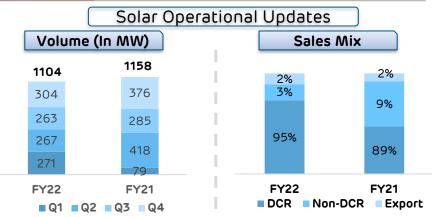
• State of art facility of **1.5 GW** premium Solar cell and modules manufacturing facility located in India's largest electronic manufacturing cluster.



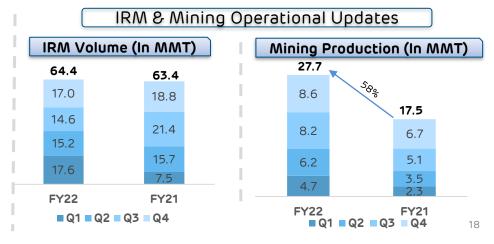
Capacity expansion to 3.5 GW to be completed by Q2 FY23

#### Natural Resources (IRM & Mining Services)

- Leadership with 50% market share in Mining Services business
- Total Mining portfolio of 125+ MMT with current operational peak capacity of 51 MMT
- IRM business continues to maintain leadership position as the number one player in India

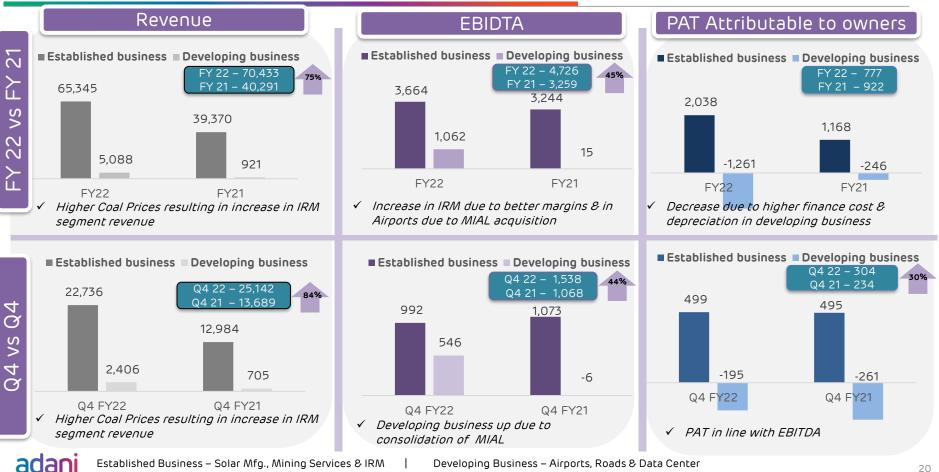


Catering to India's vision of indigenous supply of solar modules



# **Financial Highlights**

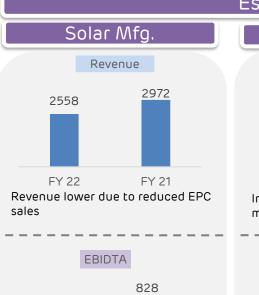
## AEL : Consolidated Financials – FY22 and Q4 22



MIAL - Mumbai International Airport Ltd

Developing Business - Airports, Roads & Data Center

## **AEL** : Segment-wise Financials – FY22



# 828 379 FY22 FY21 EBIDTA lower due to higher input costs.

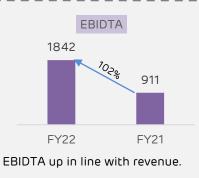
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FY 22 FY 21 Revenue increased due to higher prices.



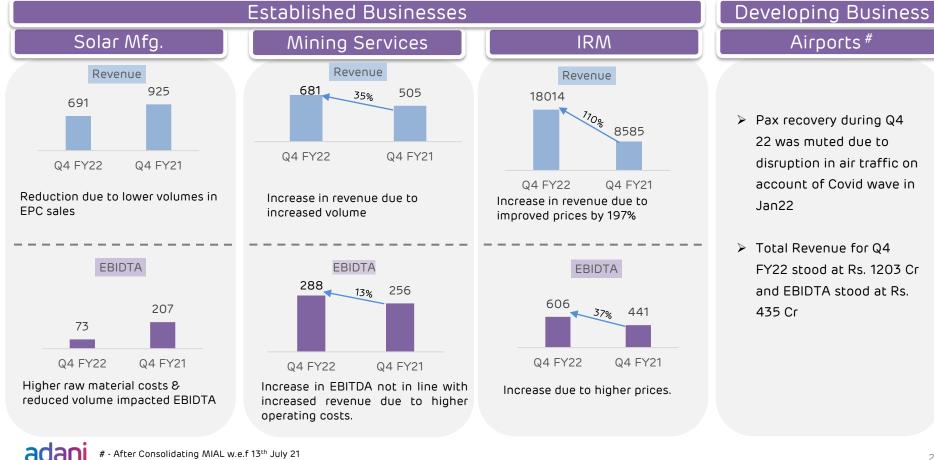
#### Developing Business

#### Airports#

- Significant increase in Pax Movements and Air traffic movements due to phased unlocking and vaccination drive
- Total Revenue for FY22 stood at Rs. 2884 Cr and EBIDTA stood at Rs. 1091 Cr

# - After Consolidating MIAL w.e.f 13<sup>th</sup> July 21, and hence FY21 Nos. are not comparable
 Entered Airports segment in Q3 FY21

## AEL : Segment-wise Financials – Q4 FY22



- Entered in Airports segment in Q3 FY21

# ESG — Key Focus Areas

Mining Services

Efficient use of water and energy

Reduction of emission levels

Faster reclamation of de-coaled areas

Zero tolerance for fatalities at sites

Solar Manufacturing

Conservation of Natural Resources

Waste Management

Safety

## **AEL :** Formal Policy Architecture approved by Board of Directors

Environment

Social

Governance

- Biodiversity
- Climate Change
- Energy Management
- Resource Conservation
- Group ESG

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- Water Stewardship
- Diversity Equity & Inclusion
- Human Rights
- Occupational Health & Safety
- Freedom of Association
- Prevention of Sexual Harassment
- Stakeholder Engagement
- Responsible Advocacy
- Supplier Code of Conduct

#### Assurance

- Corporate
   Responsibility
   Committee (CRC)
   recommended policies
   to ensure end-to-end
   ESG assurance
- Board of Directors adopted and formalized structure under policy framework

### AEL : ESG performance FY 22 - Mining Services



21% ↓\* Energy Intensity



**13%** ↓\* Emission Intensity



**15%** ↓\* Water Intensity



99% Waste Managed through 5R Waste Management



8.11 Lakh Trees Planted Terrestrial Plantation



3797 Ha - C Afforestation 261 Ha - Reclamation CA Land & Excavation Area

**Mining Certification** 

ISO 2600:2010, ISO 31000: 2009, ISO 9001:2015, ISO 14001:2015, OHSAS-18001:2007



ISO – International Organization for Standardization OHSAS – Occupational Health and Safety Assessment Series \*Compared to Base year FY 18

#### AEL : ESG performance FY 22 - Solar Mfg.

#### Natural Resource Conservation

- Rooftop Solar plants helped to substitute ~ 3.66 % of Power requirement
- Energy Conservation initiatives helped to achieve 7.85 % reduction in Specific Power Consumption vs FY 21 (KwH/MW)
- 9.9 % reduction in Specific Consumption (KL/MW) of DI Water vs FY 21 (KL/MW)
- 21,856 plantations cultivated despite low fertility soil and semi arid conditions.

#### Waste to Wealth Generation

- Installed Bio-gas plant for treatment of 100% food waste and generation of cooking gas
- Conceptualised in-house wood recycling plant for recycling of pallets (8,340 pallets recycled ~271 MT of wood saved in FY 22)

#### Safety

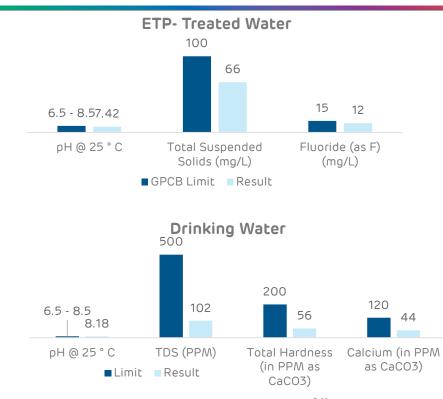
- 21 improvements completed related to Fire, Chemical Slippage, Gas Control & other high risk activities
- Consistent Improvement in EHS parameters
- Nil LTI (Lost Time Injuries) for consecutive three years

#### Certification

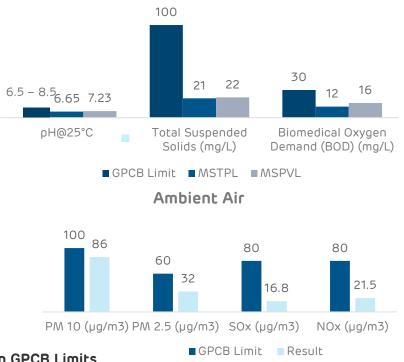
IEC 61215, IEC 61730, UL61730, IEC 62716, IEC 61701, BIS/IS 14286, IEC 62804, IEC 62759, IEC 60068 ISO – 9001, 14001, 45001 and 50001

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#### AEL : Solar Mfg. - 100% Compliance on Environment Conservation – Update Mar 22



#### STP- Treated Water(MSPVL and MSTPL)



All parameters are within GPCB Limits

#### Monthly assurance by GPCB approved agency to ensure compliance of GPCB norms

Note: Adani Solar spends USD 1.8Mn/Annum for effluent treatment

ETP - Effluent Treatment Plant | STP - Sewage Treatment Plant | GPCB – Gujarat Pollution Control Board

mg/L – Milligram per Liter | Nox - Nitric Oxide | SOx- Sulfur Oxide | TDS - Total dissolved solids | PM - particulate matter | pH - potential of hydrogen | µg/m3 - Per Cubic Meter Air | CaCO3 - Calcium carbonate

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# Appendix

## AEL : Developing Business - Adani Airports

#### **Operational Details FY 22**

	Ρ	assengers	(In Mn)			ATM (In '000)			Cargo (In Lacs MT)			
Airports	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Ahmedabad	1.6	2.1	1.3	0.7	14.6	19.9	13.2	8.4	0.1	0.1	0.1	0.1
Lucknow	1.0	1.2	0.6	0.5	8.4	9.3	6.1	5.2	-	0.1	-	-
Mangaluru	0.3	0.4	0.2	0.1	2.9	3.2	2.1	1.7	-	-	-	-
Mumbai	7.0	8.1	4.4	2.2	47.3	61.7	40.8	29.3	1.5	1.6	1.5	1.5
Jaipur	0.9	1.1	0*	0*	8.0	8.8	0*	0*	-	-	0*	0*
Guwahati	0.9	1.1	0*	0*	9.9	10.5	0*	0*	-	-	0*	0*
Thiruvananthap uram	0.6	0.5	0*	0*	4.5	4.1	0*	0*	-	-	0*	0*
Total	12.4	14.5	6.5	3.5	95.6	117.5	62.2	44.6	1.6	1.8	1.6	1.6

### AEL : Developing Business - Roads and Water project updates

Туре	Project Name	Project Model	Length/ Capacity	State	CA signed with	Concession Period (in Years) (Const. + O&M)	Project Completion Status	
	Bilaspur Pathrapali	Bilaspur Pathrapali HAM 53.3 Kms Chhattisgarh	2 + 15	96%				
	Suryapet Khammam	НАМ	58.6 Kms	Telangana		2.5 + 15	76%	
	Mancherial Repallewada	НАМ	42.0 Kms	Telangana		2 + 15	60%	
	Vijayawada Bypass	НАМ	17.9 Kms	Andhra Pradesh		2.5 + 15	17%	
	Nanasa Pidgaon	НАМ	47.5 Kms	Madhya Pradesh	National Highways	2 + 15	7%	
	Azhiyur Vengalam	НАМ	41.8 Kms	Kerala	Authority of India (NHAI)	2.5 + 15	2%	
Roads	Kodad Khammam	НАМ	31.8 Kms	Telangana			2 + 15	2%
RUBUS	Badakumari Karki	НАМ	47.5 Kms	Odisha		2.5 + 18	CA Signed	
	Panagarh Palsit	вот	67.8 Kms	West Bengal		2.5 + 18	AD 02 <sup>nd</sup> Apr 22	
	Kagal Satara	вот	67.0 Kms	Maharashtra	2 + 18	2 + 18	LOA 30 <sup>th</sup> Mar 22	
	Budaun Hardoi	вот	151.7 Kms	Uttar Pradesh		3 + 27		
	Hardoi Unnao	вот	155.7 Kms	Uttar Pradesh	UPEIDA	3 + 27	CA Signed	
	Unnao Prayagraj	вот	156.8 Kms	Uttar Pradesh		3 + 27		
	PRS Tolls	тот	88.2 Kms	Gujarat	NHAI	0 + 20	Toll Collection Started	
	Prayagraj	НАМ	72 MLD	Uttar Pradesh	UPJN	2 + 15	85% completed	
Water	Bhagalpur	НАМ	45 MLD	Bihar	BUIDC	2 + 15	Financial Closure Achieved	

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CA – Concession Agreement AD – Appointed Date LOA – Letter of Acceptance MLD – Million Liters per day

HAM – Hybrid Annuity Model BOT – Build Operate Transfer TOT – Toll Operate Transfer UPEIDA – Uttar Pradesh Expressways Industrial Development Authority UPJN – Uttar Pradesh Jal Nigam

BUIDC – Bihar Urban Industrial Development Corporation

### Quantitative Details (in MMT)

Mine	FY22		FY21		
	ROM	Dispatch	ROM	Dispatch	
Parsa Kente	15.0	12.3	15.0	12.3	
GP III	3.3	3.5	1.5	1.7	
Talabira II and III	6.4	6.4	1.0	1.0	
Kurmitar	3.0	3.0			
Total	27.7	25.2	17.5	15.0	

Q4 F	Y22	Q4 FY21		
ROM	Dispatch	ROM	Dispatch	
4.3	3.4	5.6	4.0	
1.2	1.2	0.5	0.4	
2.3	2.3	0.6	0.6	
0.8	0.9			
8.6	7.8	6.7	5.0	
	ROM 4.3 1.2 2.3 0.8	4.3     3.4       1.2     1.2       2.3     2.3       0.8     0.9	ROM         Dispatch         ROM           4.3         3.4         5.6           1.2         1.2         0.5           2.3         2.3         0.6           0.8         0.9	

#### AEL : Established Business - Mining Services updates

Type of Project	Mine	Capacity	State	Customer (Owner)	Project Status	
	Parsa East Kente Basen	15 MMT	Chhattisgarh	RRVUNL		
	Gare Pelma III	5 MMT	Chhattisgarh	CSPGCL	Operational	
	Talabira II & III	20 MMT	Odisha	NLCIL	operational	
	Suliyari	5 MMT	Madhya Pradesh	APMDC		
Coal Mining	Parsa	5 MMT	Chhattisgarh	RRVUNL		
	Gidhmuri Pituria	6 MMT	Chhattisgarh	CSPGCL	Lladas Dovalanmant	
	Kente Extension	7 MMT	Chhattisgarh	RRUVNL	Under Development	
	Gare Pelma II	23 MMT	Chhattisgarh	MAHAGENCO		
	Gare Pelma I	15 MMT	Chhattisgarh	GSECL	LOA Received	
Iron Ore Mining	Kurmitar	6 MMT	Odisha	OMC	Operational	
non ore Mining	Bailadila Deposit 13	10 MMT	Chhattisgarh	NCL	Under Development	
	Gondulpara	4 MMT	Jharkhand	AEL		
	Dhirauli	5 MMT	Madhya Pradesh	SMRPL	Under Development	
Commercial Coal	Jhigador	TBD	Chhattisgarh	CGNRPL		
Mining	Khargaon	TBD	Chhattisgarh	CGNRPL		
	Bijahan	5 MMT	Odisha	MMMPL	Agreement yet to be	
	Gondbahera Ujheni East	TBD	Madhya Pradesh	MPNRPL	executed	

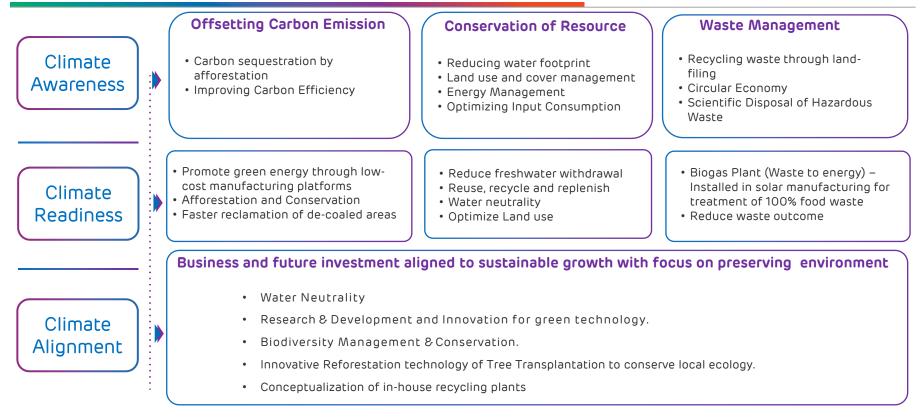
RRVUNL – Rajasthan Rajya Vidyut Utpadan Nigam Ltd CSPGCL – Chhattisgarh State Power Generation Company NLCIL – Neyveli Lignite Corporation India Ltd APMDC – Andhra Pradesh Mineral Development Corporation

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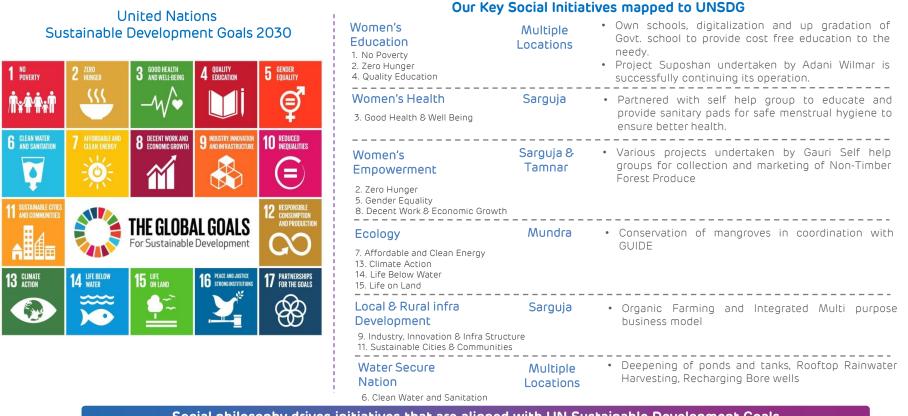
MAHAGENCO – Maharashtra State Power Generation Company GSECL – Gujarat State Electricity Corporation Ltd OMC – Odisha Mining Corporation Ltd NCL – NMDC-CMDC Ltd LOA – Letter of Award SMRPL – Stratatech Mineral Resources Pvt Ltd CGNRPL – CG Natural Resources Pvt Ltd MMMPL - Mahanadi Mines and Minerals Private Limited MPNRPL - MP Natural Resources Private Limited

# Appendix : ESG Framework

## AEL : Environment Philosophy



## AEL : Social Philosophy – aligned to UNSDG 2030 goals



Social philosophy drives initiatives that are aligned with UN Sustainable Development Goals

UNSDG – United Nations Sustainable Development Goals

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### AEL: Governance Philosophy



Enabling Board backed Assurance leading to lower risk to Stakeholders

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